



Appendix A1 – Capital Programme 2017/18 to 2021/22, forecast position for 2016/17 and future years' forecasts summarised up to 2030/31 by Executive Management Team Portfolio

Project Name	2016/17			2017/18			2018/19			2019/20			2020/21			2021/22			Future Years			Net Grand Total
	Spend	External Funding	Total	Spend	External Funding	Total	Spend	External Funding	Total	Spend	External Funding	Total	Spend	External Funding	Total	Spend	External Funding	Total	Spend	External Funding	Total	
	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	
Long Term Tree and Horticulture (PRG)																						
Parks And Open Spaces Infrastructure	40		40	40		40	40		40	40		40	40		40	40		40				240
Piccadilly Two-Way				140	(140)		15	(15)														
Piccadilly Underpass				400		400	3,000		3,000													3,400
Pimlico Library																						
Playgrounds Minor Works	57		57	50		50	50		50	50		50	50		50	50		50				307
Childrens Playground Replacement (PRG)																						
Paths, Drainage & Fencing (PRG)	25		25																			25
Principal Roads				887	(887)																	
Queen Mother - Heating, Ventilation and Maintenance																						
Queensway And Bayswater																						
Recycling Containers and Sacks							100		100	100		100	100		100	100		100				400
Regent Street Street Lighting Scheme				275	(275)		25	(25)														
Safe & Secure (Private) SS	200	(20)	180	260	(60)	200	260	(60)	200	260	(60)	200	260	(60)	200	260	(60)	200				1,180
Sayers Croft Refurbishment	150		150	75		75	90	(15)	75	140	(15)	125	95	(20)	75							500
School Sports Facilities				80		80																80
SELCHP Plant Improvements	265		265	132		132																397
Sport & Leisure - Condition Survey & Maintenance				875	(100)	775	525	(50)	475	695	(75)	620	495	(50)	445							2,315
Sports Centre Condition Survey	455	(150)	305																			305
St John's Garden Horseferry Road Wall	19		19																			19
St John's Wood																						
Synthetic Pitch Replacement				300		300	100		100	50		50	50		50							500
TFL Local Improvement Plan Scheme				2,135	(2,135)																	
TfL Sponsored Cycling Initiatives				2,868	(2,868)																	
The Porchester Centre	75		75																			75
The Ritz Hotel	9	(9)																				
Tiling All Sites Improve Changing Rooms	10		10																			10
Traffic Management Schemes 1				300		300	100		100	100		100	100		100							500
Trial 20mph Scheme				100		100	100		100													200
Victoria Library Nova Scheme																						
Victoria Street Crossing				92	(92)																	
West End Other Projects																						
Westbourne And Paddington Scheme 1																						
Westbourne Green Skate Park Multi	150	(50)	100																			100
Westminster Reference Library Refurbishment	55		55	325		325																380
Stone Mastic Asphalt Replacement				3,000		3,000	3,000		3,000	3,000		3,000	3,000		3,000	2,000		2,000				14,000
Shaftesbury Avenue				150	(150)		1,850	(1,850)		450	(450)											
General Developer Schemes																						
Cemeteries Infrastructure	45		45	50		50	50		50	50		50	50		50	50		50				295
Security Scheme - CPNI	100	(100)		5,000	(5,000)		4,900	(4,900)														
Cycle Schemes	3,113	(2,690)	423																			423
Local Safety and Traffic Management	1,483	(1,141)	343	1,296	(896)	400	693	(293)	400	400		400	400		400	400		400			2,343	
Externally Funded Public Realm Schemes	6,219	(6,172)	47	15,893	(15,624)	269	10,505	(9,488)	1,017	6,357	(3,750)	2,607	3,500	(3,500)		3,500	(3,500)				3,940	
Public Realm Council Funded	1,412	(400)	1,012	4,905	(2,700)	2,205	9,871	(7,370)	2,501	4,575	(4,500)	75	115	(115)							5,793	
Planned Preventative Maintenance - Public Lighting	1,500		1,500	2,940		2,940	3,813		3,813	3,408		3,408	3,479		3,479	3,555		3,555			18,695	
Planned Preventative Maintenance Carriageways and Footways	5,906	(887)	5,019	5,665		5,665	5,100		5,100	5,090		5,090	5,243		5,243	5,405		5,405			31,522	
Council Funded Public Realm Placeholder Schemes	155		155																			155
Bridges & Structures	2,295	(100)	2,195	3,215	(200)	3,015	1,165	(225)	940	1,510	(250)	1,260	955	(275)	680						8,090	
Waste and Recycling Capital Projects	186		186	166		166																352
Large Public Realm Schemes	2,347	(2,300)	47	10,057	(8,469)	1,588	8,083	(6,798)	1,285	709	(1,629)	(920)									2,000	
Cambridge Circus Improvements	258	(258)		1,268	(542)	726																726
<b>City Management &amp; Communities Total</b>	<b>29,453</b>	<b>(16,181)</b>	<b>13,271</b>	<b>83,793</b>	<b>(57,159)</b>	<b>26,634</b>	<b>61,624</b>	<b>(36,221)</b>	<b>25,403</b>	<b>29,423</b>	<b>(12,311)</b>	<b>17,112</b>	<b>19,771</b>	<b>(5,202)</b>	<b>14,569</b>	<b>17,299</b>	<b>(4,742)</b>	<b>12,557</b>				<b>109,546</b>
Capital Contingency				20,176		20,176	19,401		19,401	22,249		22,249	25,898		25,898	33,648		33,648	43,797		43,797	165,169
City Hall Revenue Costs	1,000		1,000	9,000		9,000	9,000		9,000													19,000
Digital Programme Revenue Costs																						
Direct Revenue Financing																						
Future Year Net Spend																			450,000		450,000	450,000
Capitalisation of Pension Contribution	10,000		10,000	10,000		10,000	10,000		10,000													30,000
<b>City Treasurer Total</b>	<b>11,000</b>		<b>11,000</b>	<b>39,176</b>		<b>39,176</b>	<b>38,401</b>		<b>38,401</b>	<b>22,249</b>		<b>22,249</b>	<b>25,898</b>		<b>25,898</b>	<b>33,648</b>		<b>33,648</b>	<b>493,797</b>		<b>493,797</b>	<b>664,169</b>
Corporate Software Licences	20		20	20		20	50		50			50	50		50	50		50				190
Data Centre Refresh	200		200	100		100	100		100	100		100	100		100	100		100				700
Data Network Refresh	200		200	450		450	400		400	200		200	200		200	200		200				1,650
Digital Transformation	161		161	1,677		1,677	1,051		1,051	1,111		1,111										4,000
End-User Computing Refresh	700		700	100		100	1,600		1,600	100		100	700		700	100		100				3,300
Parking & Integrated Street Management IT				375		375	325		325	75		75	75		75	75		75				925

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Project Name	2016/17			2017/18			2018/19			2019/20			2020/21			2021/22			Future Years			Net Grand Total (£,000's)
	Spend	External Funding	Total	Spend	External Funding	Total	Spend	External Funding	Total	Spend	External Funding	Total	Spend	External Funding	Total	Spend	External Funding	Total	Spend	External Funding	Total	
	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	
Technology Refresh						500		500	500		500		500								1,000	
<b>Corporate Services Total</b>	<b>1,281</b>		<b>1,281</b>	<b>2,722</b>		<b>2,722</b>	<b>4,026</b>		<b>4,026</b>	<b>2,086</b>		<b>2,086</b>	<b>1,125</b>		<b>1,125</b>	<b>525</b>		<b>525</b>			<b>11,765</b>	
Major Projects Feasibility And Investigative Works																						
196a Piccadilly																					(0)	
291 Harrow Road	(0)		(0)																			
33 Tachbrook Street	600		600	550		550															1,150	
Huguenot House Redevelopment	3,000		3,000	1,326		1,326	3,231		3,231	5,469		5,469	26,870		26,870	27,391		27,391	16,979		84,266	
Affordable Housing Fund	22,477	(22,477)		21,887	(21,887)		37,250	(37,250)		11,970	(11,970)		22,300	(22,300)								
Asset Disposal																						
Beachcroft	535		535	4,465	(2,000)	2,465	14,383		14,383	9,888	(802)	9,086	813	(2,000)	(1,187)						25,282	
Campus Funding	0		0																		0	
Carlton Dene	50		50	950		950	1,000		1,000	19,000		19,000	19,000		19,000						40,000	
Cavendish Square Car Park																						
Churchill Gardens Project																						
Circus Road	100		100	443		443	10,500		10,500	10,500		10,500									21,543	
Coronors Court Improvements	49		49	2,279		2,279	33		33												2,361	
Cosway Street	250		250	250		250															500	
Council House (London Business School Available For Lease Works)				700		700															700	
Council House Lease Disposal Costs	100		100	920		920															1,020	
Council House Fit Out Of Additional Requirements	100		100	775		775															875	
Emanuel House Major Works																						
Energy Monitor & Target				230		230	50		50	50		50	50		50	60		60			440	
Farm Street	(0)		(0)	253		253															253	
Fit Out Of Council House For Registrars And Civics																						
Forward Management Plan	1,008		1,008	747		747	762		762	778		778	793		793	817		817			4,905	
Hanover Square Public Realm																						
Landlord Responsibility - Lisson Grove																						
Landlord Responsibility - Mayfair Library	567		567	464		464	14		14												1,045	
Pimlico Library - Landlord Responsibility	(0)		(0)																		(0)	
Landlord Responsibility - Regency Cafe				140		140															140	
Landlord Responsibilities	600		600	1,000		1,000	1,250		1,250	1,250		1,250	1,250		1,250	1,500		1,500			6,850	
Lease Disposal																						
Legacy Compliance	300		300																		300	
Lilestone Street																						
Lisson Grove Improvement	1,500		1,500																		1,500	
Mandela Way Upgrade	100		100	298		298															398	
Moberley Sports Centre Redevelopment	3,019		3,019	12,107	(1,400)	10,707	114		114	967		967									14,807	
Moxon Street Redevelopment																						
Open Spaces Strategy	0		0	200		200	200		200	200		200	200		200	200		200			1,000	
Property Investment Schemes	12,334		12,334	37,666		37,666															50,000	
Seymour Leisure Centre Redevelopment	100		100	1,500		1,500	2,614		2,614												4,214	
Strategic Acquisitions				27,173		27,173	21,942		21,942	61,749		61,749									110,864	
Street Trees - New Planting	170		170	170		170	194		194	200		200	200		200	200		200			1,134	
Temporary Accommodation Acquisitions	22,470	(19,250)	3,220	1,500	(1,500)		6,000	(6,000)		5,000	(5,000)										3,220	
Tresham House	100		100																		100	
Dudley House	7,300	(7,300)		42,300	(15,846)	26,454	33,483	(27,636)	5,847	2,320		2,320									34,621	
Sir Simon Milton University Technical College	3,915	(3,915)	0	4,323	(16,685)	(12,362)		0	0		0										(12,361)	
Capitalised Salary Costs	486		486	504		504	514		514	524		524	535		535	545		545			3,108	
City Hall - Major Refurbishment	3,843		3,843	35,571		35,571	40,598		40,598												80,012	
42 Westbourne Park Road	0		0																		0	
Westmead	50		50	450		450	500		500	7,000		7,000	7,000		7,000						15,000	
Luxborough Development	100		100	500		500	15,635		15,635	5,140		5,140									21,375	
Strategic Acquisitions - Huguenot House				8,948		8,948	9,855		9,855												18,803	
Investment Property Review	10,000		10,000	2,676		2,676	5,725		5,725	7,032		7,032	11,847	(13,800)	(1,953)	63,593		63,593	208,337		295,410	
Lisson Grove Programme				1,200		1,200	1,200		1,200	12,000		12,000	20,000		20,000	20,200		20,200	25,400		80,000	
Air Quality	100		100	50		50															150	
Broadband				1,054	(491)	563	1,344	(594)	750	402	(315)	87									1,400	
West End Partnership General Funding	547		547	750		750	750		750	750		750									2,797	
Oxford Street East (WEP)				277		277	277		277												554	
Oxford Street West (WEP)				1,346	(400)	946	1,346		1,346												2,292	
Enterprise	1,200	(100)	1,100																		1,100	
The Strand/Aldwych	400	(200)	200																		200	
The West End Partnership (WEP)																						
Private Sector Housing Discharge Initiative	1,500		1,500	10,800		10,800	2,700		2,700												15,000	
<b>Growth, Planning &amp; Housing Total</b>	<b>98,971</b>	<b>(53,242)</b>	<b>45,729</b>	<b>228,742</b>	<b>(60,209)</b>	<b>168,532</b>	<b>213,464</b>	<b>(71,480)</b>	<b>141,984</b>	<b>162,189</b>	<b>(18,087)</b>	<b>144,102</b>	<b>110,858</b>	<b>(38,100)</b>	<b>72,758</b>	<b>114,506</b>		<b>114,506</b>	<b>250,716</b>		<b>250,716</b>	<b>938,328</b>

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Project Name	2016/17			2017/18			2018/19			2019/20			2020/21			2021/22			Future Years			Net Grand Total (£,000's)
	Spend	External Funding	Total	Spend	External Funding	Total	Spend	External Funding	Total	Spend	External Funding	Total	Spend	External Funding	Total	Spend	External Funding	Total	Spend	External Funding	Total	
	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	
Bi / Tri Borough Capital	12		12	38		38																50
Events And Filming				50		50																50
Outdoor Media Phase 2				1,243		1,243																1,243
Piccadilly Underpass Digital Media Screens	5,348	(1,500)	3,848																			3,848
The Flame Advertising Scheme	900		900																			900
<b>Policy, Performance &amp; Communications Total</b>	<b>6,260</b>	<b>(1,500)</b>	<b>4,760</b>	<b>1,331</b>		<b>1,331</b>																<b>6,091</b>
<b>Grand Total</b>	<b>151,193</b>	<b>(74,795)</b>	<b>76,399</b>	<b>365,961</b>	<b>(126,979)</b>	<b>238,982</b>	<b>327,628</b>	<b>(117,563)</b>	<b>210,064</b>	<b>216,597</b>	<b>(30,798)</b>	<b>185,799</b>	<b>158,102</b>	<b>(43,502)</b>	<b>114,600</b>	<b>166,228</b>	<b>(4,742)</b>	<b>161,486</b>	<b>744,513</b>		<b>744,513</b>	<b>1,731,843</b>

Summary (Including All Capital Receipts)

Expenditure			151,193			365,961			327,628			216,597			158,102			166,228			744,513	2,130,222
External Funding			(74,795)			(126,979)			(117,563)			(30,798)			(43,502)			(4,742)				(398,378)
<b>Net Cost after External Funding</b>			<b>76,399</b>			<b>238,982</b>			<b>210,064</b>			<b>185,799</b>			<b>114,600</b>			<b>161,486</b>			<b>744,513</b>	<b>1,731,843</b>
Capital Receipts			(3,636)			(93,000)			(22,350)			(29,306)			(110,397)			(51,971)			(184,157)	(494,817)
<b>Grand Total</b>			<b>72,762</b>			<b>145,982</b>			<b>187,714</b>			<b>156,494</b>			<b>4,203</b>			<b>109,515</b>			<b>560,356</b>	<b>1,237,027</b>







Appendix A2 – Capital Programme 2017/18 to 2021/22, forecast position for 2016/17 and future years' forecasts summarised up to 2030/31 by Cabinet Member Portfolio

Project Name	2016/17			2017/18			2018/19			2019/20			2020/21			2021/22			Future Years			Net Grand Total (£,000's)
	Spend	External Funding	Total	Spend	External Funding	Total	Spend	External Funding	Total	Spend	External Funding	Total	Spend	External Funding	Total	Spend	External Funding	Total	Spend	External Funding	Total	
	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	(£,000's)	
Oxford Street East And West				140	(140)		15	(15)														
Piccadilly Two-Way																						
General Developer Schemes																						
Security Scheme - CPNI	100	(100)		5,000	(5,000)		4,900	(4,900)														
Externally Funded Public Realm Schemes	5,236	(5,151)	86	10,940	(10,940)		7,030	(7,030)		3,750	(3,750)		3,500	(3,500)		3,500	(3,500)					86
Public Realm Council Funded	1,412	(400)	1,012	4,905	(2,700)	2,205	9,871	(7,370)	2,501	4,575	(4,500)	75	115	(115)								5,793
Council Funded Public Realm Placeholder Schemes	155		155																			155
Cathedral Piazza	174		174	200	(200)		550	(550)														174
Leicester Sq Redesign Option 1																						
Tresham Crescent	14	(14)																				
Covent Garden 1 And Side Street																						
<b>Planning &amp; Public Realm Total</b>	<b>7,091</b>	<b>(5,665)</b>	<b>1,427</b>	<b>21,185</b>	<b>(18,980)</b>	<b>2,205</b>	<b>22,366</b>	<b>(19,865)</b>	<b>2,501</b>	<b>8,325</b>	<b>(8,250)</b>	<b>75</b>	<b>3,615</b>	<b>(3,615)</b>		<b>3,500</b>	<b>(3,500)</b>					<b>6,208</b>
DFG Budget	1,059	(1,059)		1,499	(1,182)	317	1,499	(1,182)	317	1,499	(1,182)	317	1,499	(1,182)	317	1,499	(1,182)	317				1,585
Safe & Secure (Private) SS	200	(20)	180	260	(60)	200	260	(60)	200	260	(60)	200	260	(60)	200	260	(60)	200				1,180
CCTV - Crime and Disorder				1,704		1,704																1,704
ICT Technology for MTP	96		96	100		100																196
<b>Public Protection &amp; Licensing Total</b>	<b>1,355</b>	<b>(1,079)</b>	<b>276</b>	<b>3,563</b>	<b>(1,242)</b>	<b>2,321</b>	<b>1,759</b>	<b>(1,242)</b>	<b>517</b>	<b>1,759</b>	<b>(1,242)</b>	<b>517</b>	<b>1,759</b>	<b>(1,242)</b>	<b>517</b>	<b>1,759</b>	<b>(1,242)</b>	<b>517</b>				<b>4,665</b>
Sayers Croft Refurbishment								(50)	(50)													(50)
<b>Sports and Leisure Services - Cllr D Harvey Total</b>								(50)	(50)													<b>(50)</b>
<b>Grand Total</b>	<b>151,193</b>	<b>(74,795)</b>	<b>76,399</b>	<b>365,961</b>	<b>(126,979)</b>	<b>238,982</b>	<b>327,628</b>	<b>(117,563)</b>	<b>210,064</b>	<b>216,597</b>	<b>(30,798)</b>	<b>185,799</b>	<b>158,102</b>	<b>(43,502)</b>	<b>114,600</b>	<b>166,228</b>	<b>(4,742)</b>	<b>161,486</b>	<b>744,513</b>	<b>744,513</b>	<b>744,513</b>	<b>1,731,843</b>

Summary (Including All Capital Receipts)

Expenditure			151,193			365,961			327,628			216,597			158,102			166,228			744,513	2,130,222
External Funding			(74,795)			(126,979)			(117,563)			(30,798)			(43,502)			(4,742)				(398,378)
<b>Net Cost after External Funding</b>			<b>76,399</b>			<b>238,982</b>			<b>210,064</b>			<b>185,799</b>			<b>114,600</b>			<b>161,486</b>			<b>744,513</b>	<b>1,731,843</b>
Capital Receipts			(3,636)			(93,000)			(22,350)			(29,306)			(110,397)			(51,971)			(184,157)	(494,817)
<b>Grand Total</b>			<b>72,762</b>			<b>145,982</b>			<b>187,714</b>			<b>156,494</b>			<b>4,203</b>			<b>109,515</b>			<b>560,356</b>	<b>1,237,027</b>